



# **DEVELOPING PRICING STRATEGIES AND PROGRAMS**

**MARKMA**

Rhea G. Jardin

May 11, 2012



# *Outline*

- 1. 6 Steps in Setting the Price**
- 2. 4 Price-adaptation Strategies**





# What is Price?

**Price is :**

- **the one element of the marketing mix that produces revenue**
- **the amount paid for some goods or services**





**CONCEPT I:**

# 6 Steps in Setting the Price

Selecting the  
pricing objective

*Price  
objective*



Determining  
demand

*Demand*



Estimating  
costs

*Costs*



Selecting the  
final price

*Final  
price*



Selecting  
pricing method

*Pricing  
method*



Analyze competitors'  
costs, prices, and offers

*Competitors*



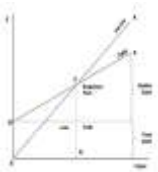


**CONCEPT I:**

# 1. Selecting the pricing objective

Selecting the  
pricing objective

*Price  
objective*



Survival (B/E)



Maximize profit



Product  
leadership



Maximize market  
skimming

Maximize  
market share





CONCEPT I:

## 2. Determining Demand

Selecting the  
pricing objective

*Price  
objective*



Determining  
demand

*Demand*



Demand  
elasticity



Surveys



Statistical  
analysis



Price  
experiments



CONCEPT I:

# 3. Estimating costs

Selecting the  
pricing objective

*Price  
objective*



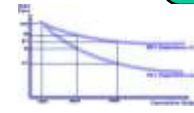
Determining  
demand

*Demand*



Estimating  
costs

*Costs*



Learning  
curve



Fixed and  
Variable



Cost per  
unit of  
production



**CONCEPT I:**

# 4. Analyze competitors' costs, prices and offers

Selecting the pricing objective

*Price objective*



Determining demand

*Demand*



Estimating costs

*Costs*



Analyze competitors' costs, prices, and offers

*Competitors*



Evaluate the competitors' price and product value



CONCEPT I:

# 5. Selecting price method

Selecting the  
pricing objective

*Price  
objective*



Determining  
demand

*Demand*



Estimating  
costs

*Costs*



Selecting  
pricing method

*Pricing  
method*



Analyze competitors'  
costs, prices, and offers

*Competitors*





CONCEPT I:

# 6. Selecting final price

Selecting the pricing objective

*Price objective*



Determining demand

*Demand*



Estimating costs

*Costs*



Selecting the final price

*Final price*



Gain & risk sharing

Price fixing



Pricing policies

Selecting pricing method

*Pricing method*



Analyze competitors' costs, prices, and offers

*Competitors*



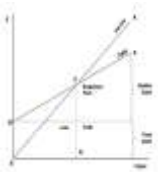


**CONCEPT I:**

# 6 Steps in Setting the Price

Selecting the pricing objective

**Price objective**



Survival (B/E)



Maximize profit



Maximize market share



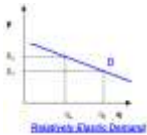
Maximize market skimming



Product leadership

Determining demand

**Demand**



Demand elasticity



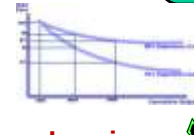
Statistical analysis



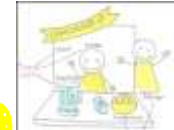
Price experiments

Estimating costs

**Costs**



Learning curve



Fixed and Variable



Cost per unit of production

Analyze competitors' costs, prices, and offers

**Competitors**

Evaluate the competitors' price and product value

Selecting pricing method

**Pricing method**

Price markup



Target ROI

Break-even point



Selecting the final price

**Final price**



Gain & risk sharing



Price fixing

High advertising

Pricing policies

Perceived value



Going-rate pricing

Value pricing



Auction-type pricing





**CONCEPT 2:**

# **4 Price-adaptation strategies**



- 1. Geographical pricing**
- 2. Price discounts and allowances**
- 3. Promotional pricing**
- 4. Differentiated pricing**





## CONCEPT 2:

# 1. Geographical pricing



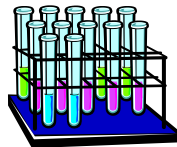
## Barter

*Direct exchange of goods*



## Compensation deal

*Payment in products and cash*



## Buyback arrangement

*Payment in form of products manufactured by the supplied equipment and cash*



## Offset

*Receives payment in cash but agrees to spend some of the money in the products of that country*



## CONCEPT 2:

# 2. Price discounts and allowances



### Cash discount

*Discounts given to cash, early or prompt payments*



### Quantity discount

*Discounts given to those who buy large volumes*



### Seasonal discount

*Discounts given to products or services that are out of season*



### Trade discount

*Discounts given by manufacturers to resellers*



### Allowances

*Discounts given to gain reseller participation in special programs*



**CONCEPT 2:**

## **3. Promotional pricing**



*Special-event pricing*



*Cash rebates*



*Low-interest financing*



*Longer payment terms*



*Warranties and service contracts*



## CONCEPT 2:

# 4. Differentiated pricing

### Price discrimination

- selling a product at two or more prices



### Customer-segment pricing

- different customer groups pay different prices for the same product or service



### Product-form pricing

- different versions of the product are priced differently, but not proportionately to their costs

### Image pricing

- the same product are priced at two different levels based on image differences



**CONCEPT 2:**

## **4. Differentiated pricing**

### **Channel pricing**

- a product is priced depending on where it was purchase (fine restaurant, fast-food chain, or vending machine)

### **Location pricing**

- same product is priced differently at different locations even though the cost is the same

### **Time pricing**

- prices are varied by season, day, or hour (weekend vs weekdays, “early bird” customers)



# **DEVELOPING PRICING STRATEGIES AND PROGRAMS**

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Rhea G. Jardin

May 11, 2012



# DEVELOPING PRICING STRATEGIES AND PROGRAMS



**Shelle Caiga**  
**MBA Standard**  
**May 11, 2012**



# Outline: Developing Pricing Strategies and Programs

- I. Consumer Psychology and Pricing
- II. Steps in Setting Price
- III. Learning what Price Adaptation is all about.
- IV. Promotional Pricing Tactics
- V. Differentiated Pricing
- VI. Increasing Prices
- VII. Brand Leader Responses To Competitive Price Cuts



# How do consumers process & evaluate prices?



**process**



**evaluate**



**prices**





# CONSUMER PSYCHOLOGY and PRICING



- REFERENCE PRICES
- PRICE-QUALITY INFERENCES
- PRICE ENDINGS
- PRICE CUES



# Definition of Terms:

- **CONSUMER PSYCHOLOGY:** provides opportunities to examine issues such as what factors are most important...
  - when people decide to purchase a particular item
  - how customers determine the value of a service
  - and whether or not television & magazine advertisements can convince a reluctant consumer to try a new product for the 1<sup>st</sup> time.

**PRICING:** is the process of determining what a company will receive in exchange for its products



# REFERENCE PRICES...

- is a strategy in which a product is sold at a price just below its main competing brand.
- is one component of psychological pricing – sellers consider the psychology of prices & not simply the economics.
- are prices that buyers carry in their minds and refer to when looking at a given product.



# PRICE CUES

When to use...

- Customers purchase item infrequently
- Customers are new
- Product designs vary over time
- Prices vary seasonally
- Quality or sizes vary across stores



# How should a company set prices for products or services?

## STEPS:

- 1) Select the *PRICE OBJECTIVE*
- 2) Determine *DEMAND*
- 3) Estimate *COSTS*
- 4) Analyze competitor *PRICE MIX*
- 5) Select *PRICING METHOD*
- 6) Select *FINAL PRICE*



# I. SELECT THE PRICE OBJECTIVE



- Survival
- Maximum current profit
- Maximum market share
- Maximum market skimming
- Product – quality leadership



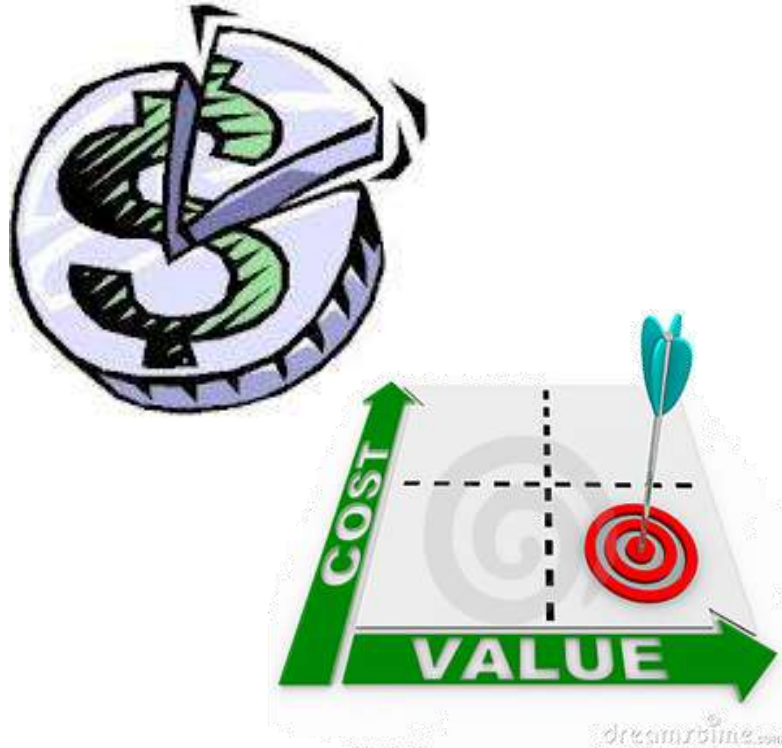
## II. DETERMINE DEMAND

- Price sensitivity
- Estimating demand curves
- Price elasticity of demand





# III. ESTIMATE COSTS



- Types of Costs
- Accumulated Production
- Activity – based Cost Accounting
- Target Costing



# IV. ANALYZE COMPETITOR PRICE MIX

- Identify nearest price competitors
- Take competitor's features and prices into account
- Make decision to charge more, the same or less than competitors
- Monitor competitors' reaction to your pricing strategy





# V. SELECT PRICING METHOD

- Mark up Pricing
- Target-return pricing
- Perceived-value pricing
- Value pricing
- Going-rate pricing
- Auction-type pricing



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## VI. SELECT THE FINAL PRICE

- Impact of other marketing activities
- Company pricing policies
- Gain-and-risk sharing pricing
- Impact of price on other parties





# PRICE-ADAPTATION STRATEGIES

**GEOGRAPHICAL PRICING**

**DISCOUNTS / ALLOWANCES**

**PROMOTIONAL PRICING**

**DIFFERENTIATED PRICING**





# PRICE-ADAPTATION STRATEGIES

## COUNTERTRADE

- Barter
- Compensation deal
- Buyback arrangement
- Offset





# PRICE-ADAPTATION STRATEGIES

## DISCOUNTS / ALLOWANCES

- Cash Discount
- Quantity Discount
- Functional Discount
- Seasonal Discount
- Allowance





# PROMOTIONAL PRICING TACTICS

- Loss-leader pricing
- Special-event pricing
- Low-interest financing
- Longer payment terms
- Warranties & service contracts
- Cash Rebates
- Psychological discounting





# DIFFERENTIATED PRICING & PRICE DISCRIMINATION

- Customer-segment pricing
- Product-form pricing
- Image pricing
- Channel pricing
- Location pricing
- Time pricing
- Yield pricing





# INCREASING PRICES

- Delayed quotation pricing
- Escalator clauses
- Unbundling
- Reduction of discounts





# BRAND LEADER RESPONSES TO COMPETITIVE PRICE CUTS

- Maintain price
- Maintain price & add value
- Reduce price
- Increase price & improve quality
- Launch a low-price fighter line





# DEVELOPING PRICING STRATEGIES AND PROGRAMS



**Shelle Caiga**  
**MBA Standard**  
**May 11, 2012**



# **Chapter 14**

## **Developing Pricing Strategies and Programs**



Donna Sia  
May 11, 2012



# **OUTLINE:**

**When setting effective pricing policy a company**

- 1. Follows six pricing procedures**
- 2. Selects a pricing structure that reflects various situations**
- 3. Chooses what price adaptation strategy to use**
- 4. Examine the effect of price changes**
- 5. Responds to competitors price challenge**



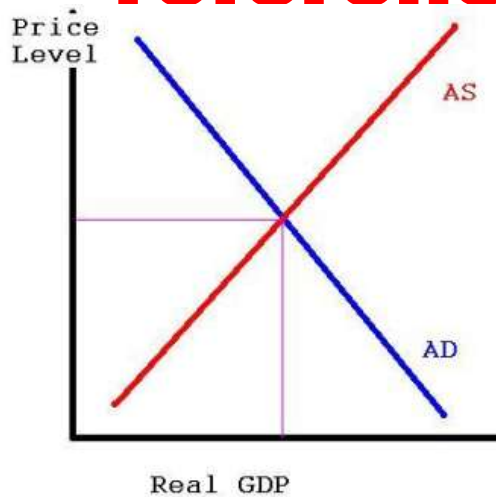
**Price is the only element in the marketing mix that produces revenue;**

**the others produce cost.**





# Consumers use common price references.



**Fair price**



**Typical Price**

Everything  
in the Design Shoppe



*Hurry, sale ends Friday at midnight!*

**Lower-bound**



**Last Price Paid**



# They may also refer to:



**Competitor's Price**



**Usual Discounted Price**



ClipartOf.com/76581

**Expected Future Price**



# Companies follow 6 steps when setting prices.

*1 Select the price objective*



*2 Determine demand*



*3 Estimate costs*



*4 Analyze competitor price mix*



*5 Select pricing method*



*6 Select final price*





# **In selecting price objectives, companies must look at**



**Survival**



**Maximum  
current profit**



**Maximum  
market share**



**Maximum market skimming**



**Product-quality leadership**

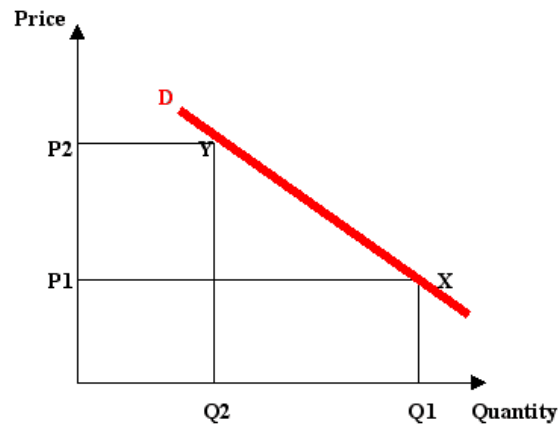


# Demand can be determined by examining:

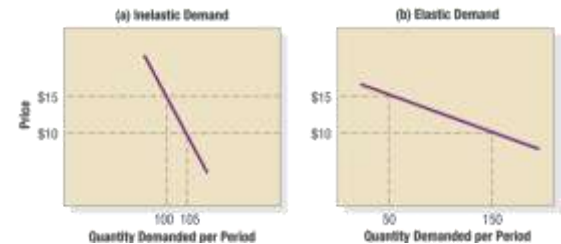


**Price  
Sensitivity**

DRAWING 10



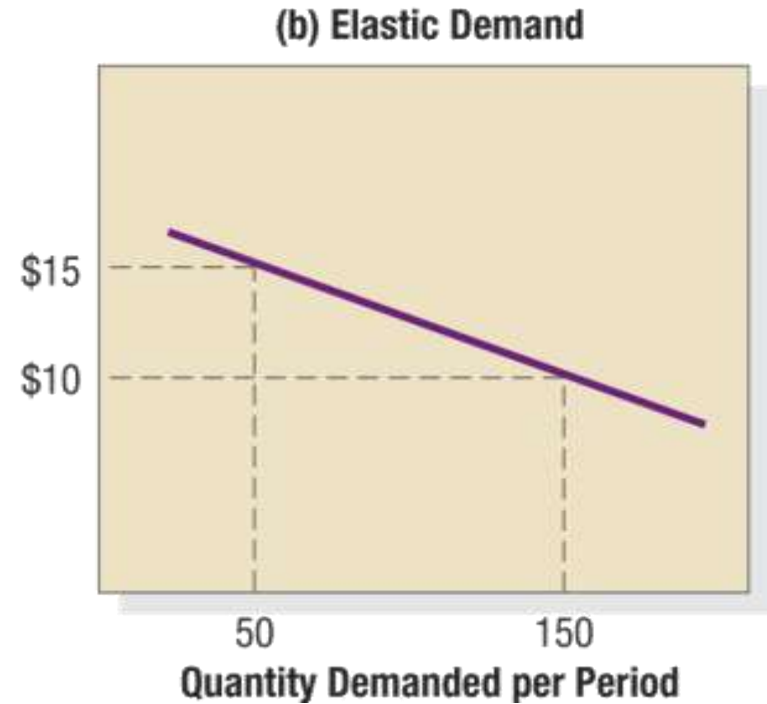
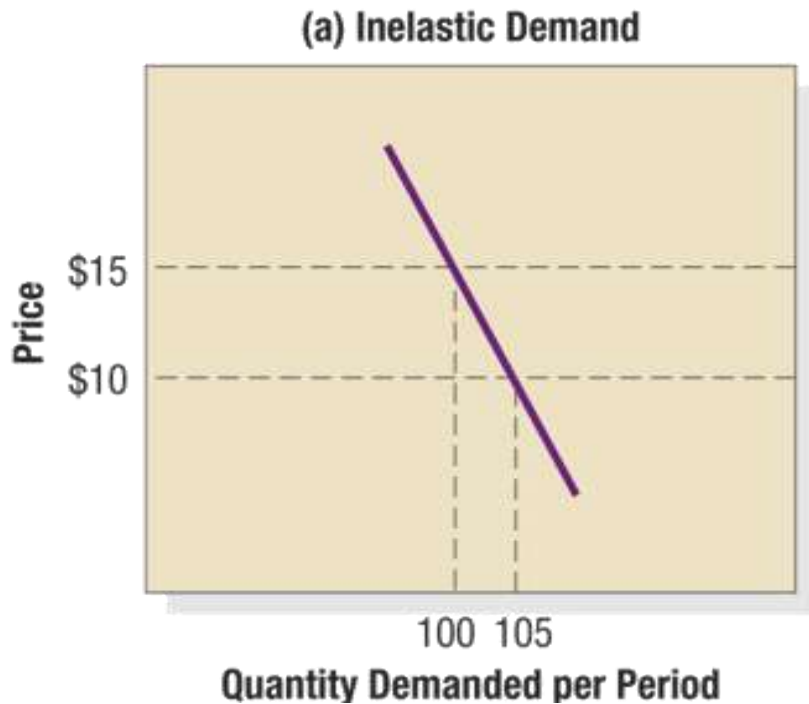
**Estimating  
Demand  
Curves**



**Price Elasticity  
of Demand**



# Changes in price affect consumer demand:



Source: *Marketing Management, Kotler and Keller, 13<sup>th</sup> ed.*



# Customers are likely to be less sensitive to price changes when:



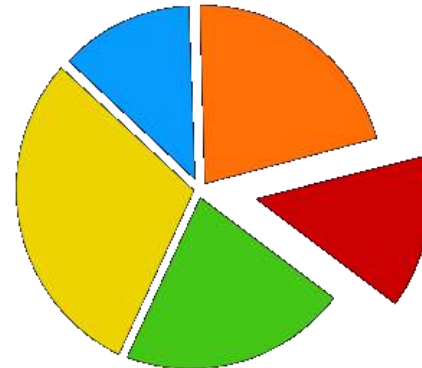
*product is more distinctive*



*less aware of substitutes*



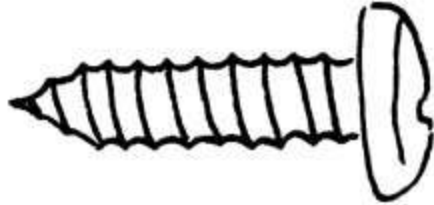
*cannot easily compare the quality of substitutes*



*expenditure is a smaller part of buyer's total income*



# Customers are likely to be less sensitive to price changes when:



*small compared to the total cost of the end product*



*Part of the cost is paid by another party*



*used with previously purchased assets*



# Customers are likely to be less sensitive to price changes when:



*assumed to have high quality  
and prestige*



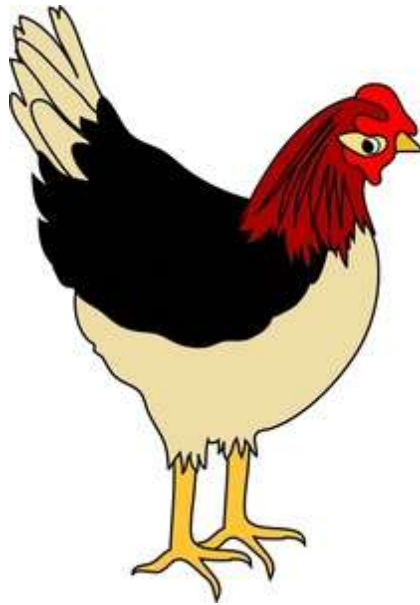
*cannot store the product*



# Costs can either be fixed or variable



**Fixed Cost**



**Variable Cost**



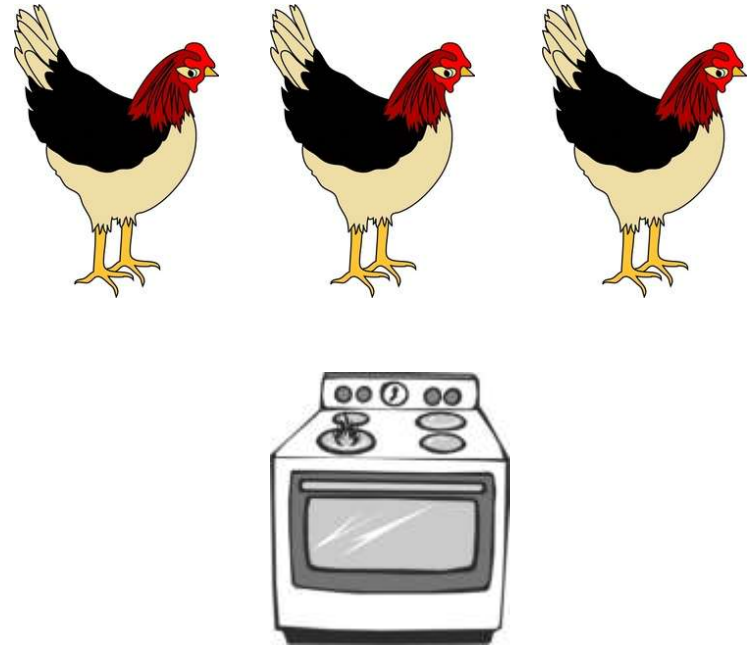
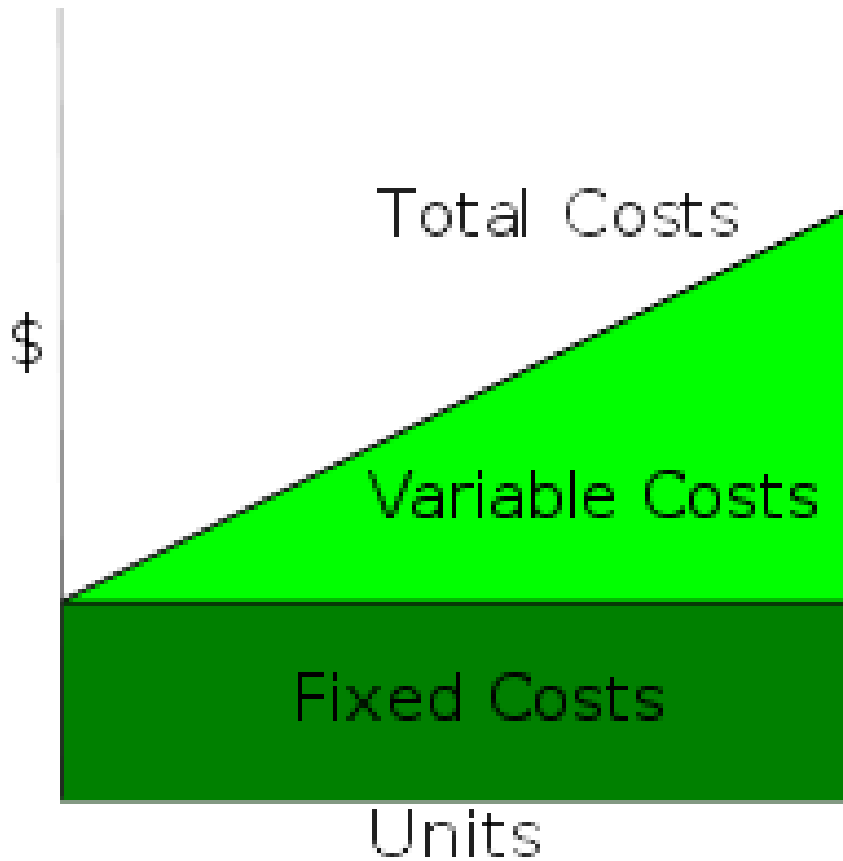
*process*



*output*

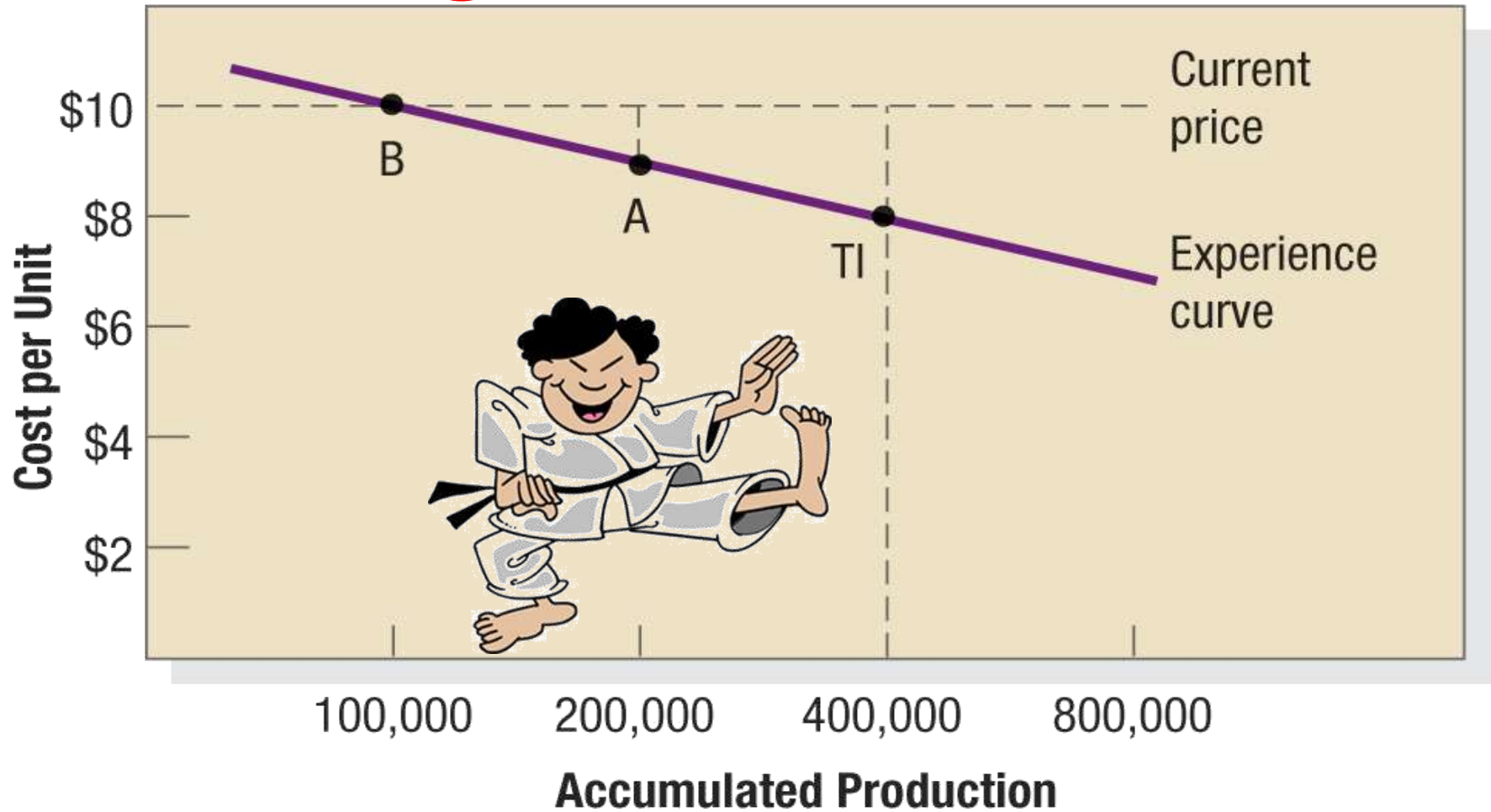


# The sum of variable and fixed cost for any given level of production is the total cost





# As production accumulates average cost decreases



Source: *Marketing Management, Kotler and Keller, 13<sup>th</sup> ed.*



# To arrive at target cost, first



**determine target  
price and desired  
function**

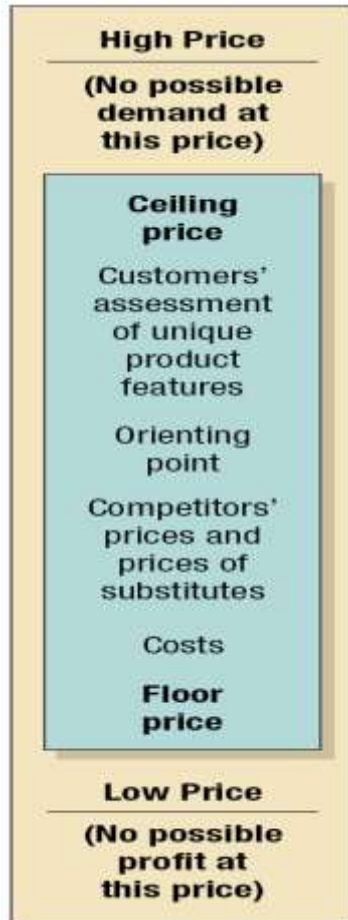


*given product's appeal  
and competitor's price*

**Then:** Target Selling Price = \$ 9.90  
Less Profit Margin = \$ 3.40  
Target Cost = \$ P 6.50



# Different pricing methods can be used in varying situations



Markup pricing

Target-return pricing

Perceived-value pricing

Value pricing

Going-rate pricing

Auction-type pricing



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# Markup Pricing is just adding a standard mark-up to the product's cost.

**Variable cost per unit \$10.00**

**Fixed Cost \$ 300,000.00**

**Expected Unit Sales 50,000 units**

**Unit cost= variable cost + fixed cost**  
**unit sales**

$$= \$10.00 + \frac{\$ 300,000.00}{50,000}$$

$$= \$16.00$$

**Desired Mark Up= 20%**

$$\text{Selling Price} = \frac{\text{Unit Cost}}{(1 - \text{desired return})} = \frac{\$16.00}{(1 - 0.20)} = \$20$$



v8007b82 fotosearch.com





# **Target-return pricing is used by companies who need to make a fair return on investment**

**Desired ROI = 20% or € 200,000**



**Target-return on price**

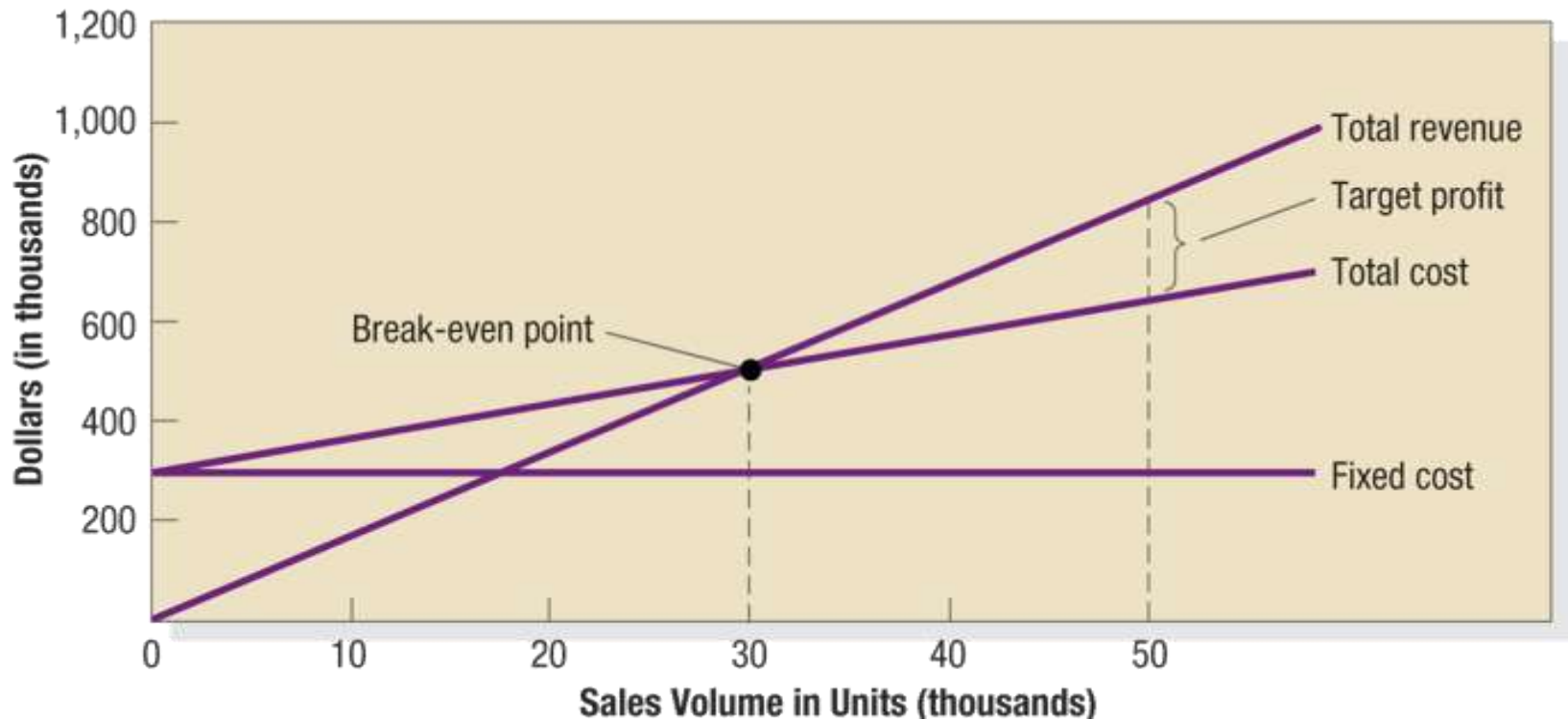
**= unit cost + desired return x investment capital**

**unit sales**

**= \$16.00 + 0.20 x \$1,000,000.00 = \$20.00**  
**50,000**



# Break-even analysis is used to determine target return price and break-even volume



Source: *Marketing Management, Kotler and Keller, 13<sup>th</sup> ed.*



# Perceived Value Pricing

**\$ 90,000 tractor's price = competitor's price**

**\$ 7,000 superior durability**



**\$ 6,000 superior reliability**



**\$ 5,000 superior service**



**\$ 2,000 longer warranty**



**\$ 110,000 superior value**

**- 10,000 discount**

**\$ 100,000 final price**

**CATERPILLAR®**





# The internet and Auction type pricing:



English auctions

Dutch auctions

Sealed-bid auctions

The screenshot shows the eBay homepage with the following elements:

- Navigation Links:** home | pay | register | services | site map
- Search Bar:** Start new search [Search] Advanced Search
- Buttons:** Buy | Sell | My eBay | Community | Help
- Text:** Hello! [Sign in/out](#) Powered By **IBM**
- Header:** The World's Online Marketplace®
- 1 Find:** What are you looking for? [Search] [Search Tips](#) [How to Search](#) Browse for an item: All Categories [Go] Specialty sites: [eBay Motors](#) | [eBay Stores](#)
- 2 Buy:** Place a bid or Buy It Now. Simply enter your maximum price and eBay will bid as needed for you. Don't want to wait? Purchase instantly with Buy It Now!
- 3 Pay:** Pay for your item **PayPal**. Most sellers accept PayPal, the fast and free way to pay. With PayPal, you'll also be protected up to \$1,000 on qualified listings.
- Side Banner:** eBay Live! The power of all of us! San Jose June 23-25. Register by April 17 & Save \$20! 3 full days of learning, sharing, and fun! REGISTER NOW!

Source: Marketing Management, Kotler and Keller, 13<sup>th</sup> ed.



# Price Adaptation Strategy

## Geographical Pricing



classroomclipart.com © 2012



# Discounts and Allowances



*Prompt payment discount*



*Volume discount*



*Seasonal Discount*



# Promotional Pricing



*Loss-leader Pricing*



*Special-event pricing*



*Low-interest financing*



# Profits Before and After a Price Increase

|            | Before | After                                 |
|------------|--------|---------------------------------------|
| Price      | \$ 10  | \$10.10 (a 1 percent price increase)  |
| Units sold | 100    | 100                                   |
| Revenue    | \$1000 | \$1010                                |
| Costs      | -970   | -970                                  |
| Profit     | \$ 30  | \$ 40 (a 33⅓ percent profit increase) |

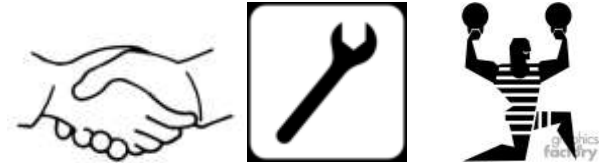


*Source: Marketing Management, Kotler and Keller, 13<sup>th</sup> ed.*



# Respond to Low-Cost rival by:

1. Maintaining price



2. Maintaining price and adding value

3. Reducing price



4. Increasing price and improving  
quality



5. Launching a low-price fighter line





# In summary:

*Price is the only element in the marketing mix that produces revenue*

*Competitor's can also offer attractive prices*





# **Chapter 14**

## **Developing Pricing Strategies and Programs**



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