

CLASSIFICATION OF PRODUCTION SYSTEMS

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2- CLASSIFICATION OF PRODUCTION SYSTEMS

Production systems can be classified as Job-shop, Batch, Mass and Continuous production systems.



Fig. 1 Classifications of production systems

2.1 Job-Shop Production

Job-shop production are characterized by manufacturing one or few quantity of products designed and produced as per the specification of customers within prefixed time and cost. The distinguishing feature of this is low volume and high variety of products.

A job-shop comprises of general-purpose machines arranged into different departments. Each job demands unique technological requirements, demands processing on machines in a certain sequence.

Job-shop Production is characterized by:

1. High variety of products and low volume.

2. Use of general purpose machines and facilities.

3. Highly skilled operators who can take up each job as a challenge because of uniqueness.

4. Large inventory of materials, tools, parts.

5. Detailed planning is essential for sequencing the requirements of each product, capacities for each work centre and order priorities.

Advantages

Following are the advantages of Job-shop Production:

1. Because of general purpose machines and facilities variety of products can be produced.

2. Operators will become more skilled and competent, as each job gives them learning opportunities.

3. Full potential of operators can be utilized.

4. Opportunity exists for Creative methods and innovative ideas.

Limitations

Following are the limitations of Job-shop Production:

- 1. Higher cost due to frequent set up changes.
- 2. Higher level of inventory at all levels and hence higher inventory cost.
- 3. Production planning is complicated.
- 4. Larger space requirements.

2.2 Batch Production

American Production and Inventory Control Society (APICS) defines Batch Production as a form of manufacturing in which the job pass through the functional departments in lots or batches and each lot may have a different routing. It is characterized by the manufacture of limited number of products produced at regular intervals and stocked awaiting sales.

Batch Production is characterized by

1. Shorter production runs.

2. Plant and machinery are flexible.

3. Plant and machinery set up is used for the production of item in a batch and change of set up is required for processing the next batch.

4. Manufacturing lead-time and cost are lower as compared to job order production.

Advantages

Following are the advantages of Batch Production:

- 1. Better utilization of plant and machinery.
- 2. Promotes functional specialization.
- 3. Cost per unit is lower as compared to job order production.
- 4. Lower investment in plant and machinery.
- 5. Flexibility to accommodate and process number of products.
- 6. Job satisfaction exists for operators.

Limitations

Following are the limitations of Batch Production:

- 1. Material handling is complex because of irregular and longer flows.
- 2. Production planning and control is complex.

3. Work in process inventory is higher compared to continuous production.

4. Higher set up costs due to frequent changes in set up.

2.3 Mass Production

Manufacture of discrete parts or assemblies using a continuous process are called *Mass Production*.

This production system is justified by very large volume of production. The machines are arranged in a line or product layout. Product and process standardization exists and all outputs follow the same path.

Mass Production is characterized by

1. Standardization of product and process sequence.

2. Dedicated special purpose machines having higher production capacities and output rates.

- 3. Large volume of products.
- 4. Shorter cycle time of production.
- 5. Lower in process inventory.
- 6. Perfectly balanced production lines.

7. Flow of materials, components and parts is continuous and without any back tracking.

- 8. Production planning and control is easy.
- 9. Material handling can be completely automatic.

Advantages

Following are the advantages of Mass Production:

- 1. Higher rate of production with reduced cycle time.
- 2. Higher capacity utilization due to line balancing.
- 3. Less skilled operators are required.
- 4. Low process inventory.
- 5. Manufacturing cost per unit is low.

Limitations

Following are the limitations of Mass Production:

- 1. Breakdown of one machine will stop an entire production line.
- 2. Line layout needs major change with the changes in the product design.
- 3. High investment in production facilities.
- 4. The cycle time is determined by the slowest operation.

2.4 Continuous Production

Production facilities are arranged as per the sequence of production operations from the first operations to the finished product. The items are made to flow through the sequence of operations through material handling devices such as conveyors, transfer devices, etc.

Continuous Production is characterized by

- 1. Dedicated plant and equipment with zero flexibility.
- 2. Material handling is fully automated.
- 3. Process follows a predetermined sequence of operations.
- 4. Component materials cannot be readily identified with final product.
- 5. Planning and scheduling is a routine action.

Advantages

Following are the advantages of Continuous Production:

- 1. Standardization of product and process sequence.
- 2. Higher rate of production with reduced cycle time.
- 3. Higher capacity utilization due to line balancing.

4. Manpower is not required for material handling as it is completely automatic.

5. Person with limited skills can be used on the production line.

6. Unit cost is lower due to high volume of production.

Limitations

Following are the limitations of Continuous Production:

1. Flexibility to accommodate and process number of products does not exist.

2. Very high investment for setting flow lines.

3. Product differentiation is limited.